

Vision: By 2028, ARCs will be recognised as international leaders in knowledge mobilisation, ensuring evidence is meaningfully integrated into public health, health, and social care decision-making. Our work will drive **policy, practice, and system change**, improving health and social care.

Mission: We (ARCs) undertake applied health and care research and evaluation, using **knowledge mobilisation (KM) approaches** to **increase visibility, accessibility, and use of evidence**. Through **collaboration, co-production, and capacity building**, we deliver **impactful, sustainable change** at local, regional, and national levels.

KM Strategic Goal	KM Within (local ARC KM activity)	KM Between (Cross-ARC KM activity)	KM Beyond (KM beyond ARC Network)
Goal 1: To increase the visibility, accessibility and usability of evidence aligned with regional and national priorities	- Strengthen local KM strategies with shared best practice, utilising evidence from multiple sources - Generate KM case studies and rapid evidence reviews - Build KM into all research and evaluation projects - Maintain local evidence repository of ARC projects and outputs.	- Develop cross-ARC Knowledge Sharing Platform (<u>Internal</u> central repository of ARC projects, case studies, KM products, evidence reviews) - Coordinate and support joint working conducted by groups of ARCs with common interests/ themes (where possible, aligned with health and care policy)	- Create a visible and accessible Webspaces to support the ARC KM Programme. - Host decision-maker round tables/ policy clinics that bring ARC researchers together with policy makers and practitioners. - Policy Briefing Series: short, high impact, tailored to need - Embed KM within ARC Communications and Dissemination Strategies
Goal 2: To build capacity, capability and shared infrastructure to effectively mobilise knowledge	- Develop local KM role profiles and competencies - Establish local KM leadership (e.g. KM Fellows/ Champions, wider system roles) - Provide KM training	- Establish KM Fellows Network - Develop KM Resource Library - Support, and signpost to, KM training approaches and materials. - Establish an ARC KM National Evaluation Framework	- Convene a national KM Community of Practice - Publish methodological guidance to strengthen KM evidence base
Goal 3: To create the systemic conditions in which evidence uptake in policy, practice and strategy is maximised	- Implement Local KM strategy that reflect system/regional priorities - Enhance bi-directional system and cross-sector partnerships - Advocate for KM Specialists on regional decision-making groups - Strengthen regional research and innovation ecosystems	- Facilitate cross-regional ARC collaborations on shared priorities (where possible, aligned with health and care policy) - Share 'Pathways to Influence' from the ARC Network to encourage cross-ARC learning (e.g. impact case studies)	- Establish strategic partnerships to influence change in practice and policy - Showcase ARC 'Evidence into Practice' exemplars that illustrate conditions/mechanisms for evidence uptake and adaptation